



Etienne Barel

Deputy CEO,
French Banking Federation

Etienne Barel joined the French Banking Federation (FBF) on 1 September 2020, as Deputy Chief Executive Officer heading the Banking and Accounting Supervision, Tax, Institutional Relations (Europe and International), Investing Banking and Markets, and Climate departments.

Etienne Barel is an ENA (Ecole Nationale d'Administration) alumnus who began his career as Finance Inspector with the French Ministries for the Economy, Finance, Public Service and Public Accounts from 1994 to 1998. He joined BNP Paribas in 1998 as Deputy Head of Strategy and Development, before being appointed Head of Branches in the Greater Paris Area, Chief Executive Officer of BMCI (a subsidiary of BNP Paribas in Morocco), then Head of Wealth Management in 2005. From 2008 to 2013, he oversaw the merger of BNP Paribas and Fortis in Belgium and became Head of the Brussels region for BNP Paribas Fortis in 2012. From 2013 to 2019, he headed the Rhône-Alpes Auvergne network, and was subsequently appointed Senior Advisor for Retail Banking in France.

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